

QUAKERTOWN COMMUNITY SD

2023-2024 Preliminary Budget
Presented March 2, 2023
Budget Workshop

AGENDA

- Budget Terminology
- Budget Timeline
- Budget Priorities
- Staffing / FTE Analysis
- 2023-2024 Primary Cost Drivers
- Preliminary Budget
 - No Act I (o.o%)
- Questions

POTENTIAL CHANGES AND UNKNOWNS

• The preliminary budget is developed without having all of the pertinent information. The preliminary budget will continue to be updated as additional information is available.

Additional Information Needed and Unknowns

- Healthcare Third look for healthcare premiums
- Salaries Additional resignations and retirements (reductions through attrition)
- Tech School 2023-2024 Tech School budget
- State Budget PDE Subsidies Basic Education Funding (BEF) and Special Education Funding (SEF)
 - Revenues for BEF and SEF subsidies includes no increase in funding from the 2022-23 year.
- 2023-2024 Tax duplicate from Bucks County (total tax assessment for 2023-2024)
- Refine department budgets (special education, facilities, human resources etc.)
- Refine revenue projections as new information is available
- Refine staffing plan based on actual enrollment and course selection

BUDGET TERMINOLOGY ACT I INDEX

<u>ACT1 INDEX</u> - the maximum millage increase for each tax the school district levies (without PDE exception or voter approval).

Adjusted ACT 1 INDEX - If your District has a MV/PI ratio higher than .40 your Act 1 Index is higher. QCSD's MV/PI ratio is .4039

Millage - Amount per \$1,000 of property value that is used to calculate local property taxes.

Assigned **millage** rates are multiplied by the total taxable value of the property in order to arrive at the property taxes.

In Bucks County only Quakertown, Bensalem Township, Bristol Borough, Bristol Township and Morrisville Borough qualify for an adjusted index.

PA Base Act I Index 4.1%

QCSD's Act I Index 4.7%

A 4.7% increase in Mills generates approximately \$4,270,363 in Real Estate Tax Revenue



2023-24 PRELIMINARY BUDGET WHAT IS IT?

- On November 10, 2022 the Board of School Directors opted out of applying for exceptions to the Act I index for 2023-24. By doing so, the District capped the maximum millage increase to a 4.7% increase in the millage rate.
- Opting out of using exceptions changes the budget requirements with PDE (a formal preliminary budget is not required to be approved and submitted to the State).
- So.... The Board will not be voting on a preliminary budget this year.
- The preliminary budget is simply a snapshot of where we are in the budget development process.

BUDGET CALENDAR

- March 2, 2023 Preliminary Budget Presentation Budget Workshop II
- March 30, 2023 Update on Preliminary Budget Budget Workshop III
- April 13, 2023
 — Presentation of Proposed Final Budget
 — Regular Board Meeting
- April 27, 2023—Board vote adopting Proposed Final Budget-Regular Board Meeting
- May 25, 2023 Update on Proposed Final Budget Finance Committee/Regular Board Meeting
- June 8, 2023— Board vote to adopt final 2023-24 budget

2023-24 QCSD PRIORITIES IMPACTING BUDGET

- Continue Funding Capital Maintenance \$1,985,000 Funded by General Fund
 - Memorial Field \$250K-(based on making a contribution of \$250K in 22-23 as well. Total amount of \$500K contributed.)
 - HS Bleachers and Track- \$735K (22-23 budget has surplus for this and we are funding out of fund balance in 23-24.)
 - Annual Capital Maintenance \$1M
- Staffing / FTE Analysis
 - Details on following slides

PROJECTED ENROLLMENT AND BUDGET IMPACT

 Although enrollment is projected to continue declining, the administration will maintain the number of sections in order to reduce class size.

Grades 1 - 12 Enrollments Based on Grade Progression Ratios (3 Year Average GPR)

* Kindergarten Enrollments Based on Actual Live Birth Data for Past 5 Years

	F	Progression						Actual								Project	ted		
G	rades	Ratios	2011-12	2012-13	2013-14	2014-15	2015-16 2	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	2022-23	2023-24 2	2024-25 2	2025-26 2	2026-27	2027-28
	K *	0.73	363	374	349	305	269	366	287	289	283	254	299	279	266	245	240	264	264
	1	1.12	409	405	420	396	358	318	381	340	313	305	294	341	312	298	274	269	296
	2	1.03	405	407	410	413	399	360	317	375	347	306	321	315	351	321	307	282	277
	3	1.01	409	415	400	411	428	406	361	327	367	323	322	339	318	355	324	310	285
	4	1.02	422	414	406	382	410	425	419	359	317	360	337	341	346	324	362	330	316
	5	0.99	382	435	405	408	377	411	423	410	359	297	365	341	338	343	321	358	327
Sub-	total K-5		2390	2450	2390	2315	2241	2286	2188	2100	1986	1845	1938	1956	1931	1886	1828	1813	1765
	•	4.04	404	207	422	442	442	200	420	427	440	250	202	264	244	244	246	224	262
	6	1.01 1.00	401 452	397 399	422 390	413 400	413 402	399 413	430 417	437 430	419 443	358 410	302 361	364 309	344 364	341 344	346 341	324 346	362 324
	γ Q	1.00	452 389	399 448	390 398	400 397	402	413	417	430 417	443 416	410	395	373	304 309	344 364	341	340 341	346
Sub	total 6-8	1.00	1242	1244	1210	1210	1227	1231	1268	1284	1278	1207	1058	1046	1017	1049	1031	1011	1032
Sub-	total 0-6		1242	1244	1210	1210	1227	1231	1200	1204	1270	1207	1036	1040	1017	1043	1031	1011	1032
	9	1.01	407	394	438	413	410	432	426	425	431	417	424	407	377	312	368	347	344
	10	0.98	380	398	393	428	413	401	434	427	413	417	404	423	399	369	306	361	340
	11	0.99	432	383	395	388	416	408	399	410	417	413	398	402	419	395	365	303	357
	12	1.02	359	415	364	386	389	416	408	402	426	438	408	398	410	427	403	372	309
Sub-t	total 9-12		1578	1590	1590	1615	1628	1657	1667	1664	1687	1685	1634	1630	1605	1503	1442	1383	1350
Spe	ecial Ed.	1.00	142	157	139	175	194	176	156	161	138	128	115	121	121	121	121	121	121
Tal	hal I/ 12		F2F2	F 4 4 1	F220	F24F	F200	F3F0	F270	F200	F000	4005	4745	4752	4674	4550	4422	4220	4260
101	tal K-12		5352	5441	5329	5315	5290	5350	5279	5209	5089	4865	4745	4753	4674	4559	4422	4328	4268
	Increase/	(Decrease)	(98)	89	(112)	(14)	(25)	60	(71)	(70)	(120)	(224)	(120)	8	(79)	(115)	(137)	(94)	(60)

PROJECTED K-5 CLASSROOM SECTIONS

Total K	2023-	2024 Sections - Prelim	ninary							2023-24	2022-23
Total K #Students Projected 65 65 33 53 50 266 266 279	Grade		Neidig	Pfaff	QE	Richland	Trum	Total	Change in FTE	Projected	Actual
Enrolled to date											(2/3/23)
FDK Sections 3 3 2 3 3 14 0.0 19.0 19.9	Total K	#Students Projected	<i>65</i>	<i>65</i>	33	<i>53</i>	50	266		266	279
FDK #Students 10.0 12.0 7.0 7.0 8.7 9.1 1 Total Students 72 75 35 65 65 312 Sections 4 4 2 3 3 16 0.0 16 16 Class Size 18.0 18.8 17.5 21.7 21.7 19.5 19.5 21.3 2 Total Students 90 87 47 63 64 351 351 315 Sections 4 4 2 3 3 16 2.0 16 14 Class Size 22.5 21.8 23.5 21.0 21.3 21.9 22.5 3 Total Students 80 75 54 54 55 318 339 Sections 4 4 2 2 3 15 0.0 15 15 Class Size 20.0 18.8 27.0 27.0		Enrolled to date	30	36	14	21	26	127		14	14
1 Total Students 72 75 35 65 65 312 312 341 342 341 341 342 341 342 341 342 341 342 341 342 342 342 343 344 342 344 342 343 344 <		FDK Sections	3	3	2	3	3	14	0.0	19.0	19.9
Sections 4 4 2 3 3 16 0.0 16 16 16 Class Size 18.0 18.8 17.5 21.7 21.7 19.5 21.3 2 Total Students 90 87 47 63 64 351 351 315 Sections 4 4 2 3 3 16 2.0 16 14 Class Size 22.5 21.8 23.5 21.0 21.3 21.9 22.5 3 Total Students 80 75 54 54 55 318 339 Sections 4 4 2 2 3 15 0.0 15 15 Class Size 20.0 18.8 27.0 27.0 18.3 21.2 21.2 22.6 4 70tal 99 92 45 55 55 346 341 341 341 341 341 342 343 341 344 343 344 344 342 342 <th< th=""><th>FDK</th><th>#Students</th><th>10.0</th><th>12.0</th><th>7.0</th><th>7.0</th><th>8.7</th><th>9.1</th><th></th><th></th><th></th></th<>	FDK	#Students	10.0	12.0	7.0	7.0	8.7	9.1			
Sections 4 4 2 3 3 16 0.0 16 16 16 Class Size 18.0 18.8 17.5 21.7 21.7 19.5 19.5 21.3 2 Total Students 90 87 47 63 64 351 351 315 Sections 4 4 2 3 3 16 2.0 16 14 Class Size 22.5 21.8 23.5 21.0 21.3 21.9 22.5 3 Total Students 80 75 54 54 55 318 339 Sections 4 4 2 2 3 15 0.0 15 15 Class Size 20.0 18.8 27.0 27.0 18.3 21.2 21.2 22.6 4 7 total 99 92 45 55 55 346 341 341 346 341 Sections 4 4 2 2 2 14 (1.0)											
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Sections 4 4 2 3 3 16 2.0 16 14 Class Size 22.5 21.8 23.5 21.0 21.3 21.9 21.9 22.5 3 Total Students 80 75 54 54 55 318 339 Sections 4 4 2 2 3 15 0.0 15 16 34		Class Size	16.0	10.0	17.5	21.7		19.5		19.5	21.5
Sections 4 4 2 3 3 16 2.0 16 14 Class Size 22.5 21.8 23.5 21.0 21.3 21.9 21.9 22.5 3 Total Students 80 75 54 54 55 318 338 339 Sections 4 4 2 2 3 15 0.0 15 16 348 341 346 341 346 341 34 15 15 16 346 341 15 15 16 15 24.7 22.7 24.7 22.7 22.7 24.7 22.7 24.7 22.7 24.7 22.7 22.7	2	Total Students	90	87	47	63	64	351		351	315
Class Size 22.5 21.8 23.5 21.0 21.3 21.9 21.9 22.5 3 Total Students 80 75 54 54 55 318 339 Sections 4 4 2 2 3 15 0.0 15 15 Class Size 20.0 18.8 27.0 27.0 18.3 21.2 20.0 15 15 4 Total 99 92 45 55 55 55 346 341 346 341 Sections 4 4 2 2 2 14 (1.0) 14 15 Class Size 24.8 23.0 22.5 27.5 27.5 24.7 24.7 22.7 5 Total 89 83 45 75 46 338 338 341 Sections 4 4 2 3 2 15 (1.0) 15 16 Class Size 22.3 20.8 22.5 25.0 23.0		Sections	4				_		2.0		
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Sections 4 4 2 2 3 15 0.0 15 15 Class Size 20.0 18.8 27.0 27.0 18.3 21.2 21.2 22.6 4 Total 99 92 45 55 55 346 346 341 Sections 4 4 2 2 2 14 (1.0) 14 15 Class Size 24.8 23.0 22.5 27.5 27.5 24.7 24.7 22.7 5 Total 89 83 45 75 46 338 338 341 Sections 4 4 2 3 2 15 (1.0) 15 16 Class Size 22.3 20.8 22.5 25.0 23.0 22.5											
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4 Total 99 92 45 55 55 346 341 Sections 4 4 2 2 2 14 (1.0) 14 15 Class Size 24.8 23.0 22.5 27.5 27.5 24.7 24.7 22.7 5 Total 89 83 45 75 46 338 338 341 Sections 4 4 2 3 2 15 (1.0) 15 16 Class Size 22.3 20.8 22.5 25.0 23.0 22.5 22.5 21.3 Total Students 495 448 259 333 335 1,931 1931 1931 1956		Sections	4	4	2	2	3	15	0.0	15	15
Sections 4 4 2 2 2 14 (1.0) 14 15 Class Size 24.8 23.0 22.5 27.5 27.5 24.7 24.7 22.7 5 Total 89 83 45 75 46 338 338 341 Sections 4 4 2 3 2 15 (1.0) 15 16 Class Size 22.3 20.8 22.5 25.0 23.0 22.5 22.5 21.3 Total Students 495 448 259 333 335 1,931 1931 1956		Class Size	20.0	18.8	27.0	27.0	18.3	21.2		21.2	22.6
Sections 4 4 2 2 2 14 (1.0) 14 15 Class Size 24.8 23.0 22.5 27.5 27.5 24.7 24.7 22.7 5 Total 89 83 45 75 46 338 338 341 Sections 4 4 2 3 2 15 (1.0) 15 16 Class Size 22.3 20.8 22.5 25.0 23.0 22.5 22.5 21.3 Total Students 495 448 259 333 335 1,931 1931 1956							_				
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Sections 4 4 2 3 2 15 (1.0) 15 16 Class Size 22.3 20.8 22.5 25.0 23.0 22.5 22.5 21.3 Total Students 495 448 259 333 335 1,931 1931 1956		Class Size	24.8	23.0	22.5	27.5	27.5	24.7		24.7	22.7
Sections 4 4 2 3 2 15 (1.0) 15 16 Class Size 22.3 20.8 22.5 25.0 23.0 22.5 22.5 22.5 21.3 Total Students 495 448 259 333 335 1,931 1931 1936	-	Total	80	92	45	75	46	220		220	241
Class Size 22.3 20.8 22.5 25.0 23.0 22.5 22.5 21.3 Total Students 495 448 259 333 335 1,931 1931 1956	5						_		(1.0)		
Total Students 495 448 259 333 335 1,931 1931 1956									(1.0)		
		Class Size	22.3	20.8	22.5	25.0	23.0	22.5		22.5	21.5
		Total Students	495	448	259	333	335	1.931		1931	1956
I OTAL CLASSFOOMS 23 23 12 16 16 90 0.0 1 90 1 90		Total Classrooms	23	23	12	16	16	90	0.0	90	90

2023-24 FTE (STAFFING) MANAGEMENT – PROFESSIONAL STAFF

	2021-2022 Budget		et	202:	1-2022 Actu	ıal	2022-2	2023 Budg	get	2022	2-2023 A	ctual	2023	-2024 Budge	et
	Full	Part		Full	Part		Full	Part		Full	Part		Full	Part	
District Employees	Time	Time	FTE	Time	Time	FTE	Time	Time	FTE	Time	Time	FTE	Time	Time	FTE
Counselors	17.00		17.00	17.00		17.00	17.00		17.00	17.00		17.00	18.00		18.00
Librarians	3.00	2.00	5.25	5.00	1.00	5.25	6.00		5.75	6.00		5.75	6.00		5.75
Psychologists	4.00		4.00	3.00		3.00	3.00		3.00	4.00		4.00	4.00		4.00
IST / Elem. Inst. Coach/Intv. Spec.	12.00		12.00	12.00		12.00	14.00		14.00	14.00		14.00	15.00		15.00
Reading Specialists/Title I	3.50		3.50	4.00		4.00	4.00		4.00	4.00		4.00	4.00		4.00
Certified School Nurses	4.00		4.00	4.00		4.00	4.00		4.00	4.00		4.00	5.00		5.00
Social Worker/Behavior Analyst	3.00		3.00	3.00		3.00	3.00		3.00	3.00		3.00	4.00		4.00
Speech Therapist	3.00		3.00	3.00		3.00	3.00		3.00	3.00		3.00	3.00		3.00
TOSA	4.00		4.00	4.00		4.00	2.00		2.00	2.00		2.00	5.00		5.00
TOSA - ACCESS Funded							2.00		2.00	2.00		2.00	2.00		2.00
TOSA - ESSER Funded	1.00		1.00	1.00		1.00	2.00		2.00	2.00		2.00			
Floater Teachers										9.00		9.00	9.00		9.00
Classroom Teachers	285.50	4.00	286.50	283.00	4.00	285.50	293.00	5.00	296.00	294.00	5.00	297.00	298.00	5.00	301.00
Total	340.00	6.00	343.25	339.00	5.00	341.75	353.00	5.00	355.75	364.00	5.00	366.75	373.00	5.00	375.75
FTE Budget vs. Actual				(1.50)		•			•	11.00)	•	9		

2021-2022 Budget vs. Actual										
Reductions	FTE									
Elementray	-1.00									
Elementary Spanish	-0.5									
Total	-1.50									

2022-2023 Budget vs. Actual									
Additions	FTE								
Floater Teachers	9.00								
Psychologist*	1.00								
HPE**	1.00								
Total	11.00								

^{*}Pscychologist replaced contracted service

^{**}HPE - interviewing. Utlizing grant funds for remainder of 22/23 SY

2023-2024 Budg	get
Additions	FTE
Social Worker	1.00
Guidance Counselor	1.00
Certified School Nurse	1.00
TOSA - Admin. Intern	1.00
Intv. Spec./Inst. Coach	1.00
High School Teacher	1.00
Special Ed. Teachers	3.00
Total	9.00

2023-24 - NEW STAFFING REQUESTS

- •Director of Human Resources \$225,410
- School Safety & Security Coordinator \$131,848
- \bullet 2 TOSA-MTSS Student Support K-5 & 6-12 (previously ESSER funded but have a continued need) \$148,294
- •Right to Know Officer \$88,848
- •Psychologist (hired in 22-23, replaces contracted service) \$124,865
- •Social Worker \$128,389
- •Special Ed Supervisor \$215,487
- •RN Assistant Neidig \$75,736
- •3 Special Ed Teachers QCHS, Richland & Sixth Grade Campus \$359,709

2023-24 - NEW STAFFING REQUESTS

- •2 Teachers HPE QCHS \$239,156
- •2 Instructional Aides /A QCHS & Pfaff \$77,400
- •Counselor Richland \$130,740
- •General Aide/Hall Monitor QCHS \$34,553
- •Interventionist/Coach Pfaff \$130,740
- •Certified School Nurse Trumbauersville \$114,485
- •Assistant Principal Neidig/Pfaff \$215,487
- •TOSA Admin Intern Richland \$74,147
- •Full Time Secretary Sixth Grade Campus \$71,729

Total Salary &
Benefits for New
Staffing Requests:
\$2,587,023

PRIMARY COST DRIVERS – BUDGET TO BUDGET

- Salaries \$4,555,619
 - Includes contractual increase \$2,601,909
 - Includes new staffing requests \$1,547,496 (Salaries only)
 - Includes cost of Floater Teachers approved in 2022-23 \$406,214
- Benefits \$1,225,709
 - PSERS \$545,178 (50% offset by state subsidy revenue)
 - PSERS increase is due to the additional positions, the PSERS rate was decreased for 23-24.
 - Healthcare \$429,838
 - Increase in benefits is due to additional positions.
 - Social Security \$306,742 (approx. 50% offset by state subsidy revenue)
 - Other decrease of \$56,049
- Facilities/Capital Maintenance \$1.3 million
 - Memorial Field \$250K One time expenditure
 - HS Bleachers & Track \$735K one time expenditure out of fund balance. Surplus was in 22-23 for this.
 - Lawn Care, Maintenance & Repairs, Utilities and Supplies \$315K

PRIMARY COST DRIVERS – BUDGET TO BUDGET

- Maintenance Contract (SSC) \$355K
- Charter School Tuition \$707K
- UBCTS \$931K
 - This is a First Look and discussions are continuing with the sending districts
- Intermediate Unit- \$650K
- Equipment \$481K
 - Increase in Tech lease \$237K offset with equal revenue
 - New HS Programs OTL \$244K one time cost
- Access \$1.2 million of additional expenditures offset with equal revenue

DECREASES—BUDGET TO BUDGET

- ESSER II/ ESSER III Funding \$1.6 million
 - Revenue will be decreased as well.
- Transportation \$600K
 - Analysis over past years and better understanding of costs show we have been very conservative in previous budgets.

HEALTHCARE COSTS

• The District is a member district of the Bucks and Montgomery County Healthcare Consortium. We receive three looks (three cost estimates) between January and April from the consortium consultant, Lockton.

 We are self funded with the exception of stop loss. Self funded means we pay claims not premiums

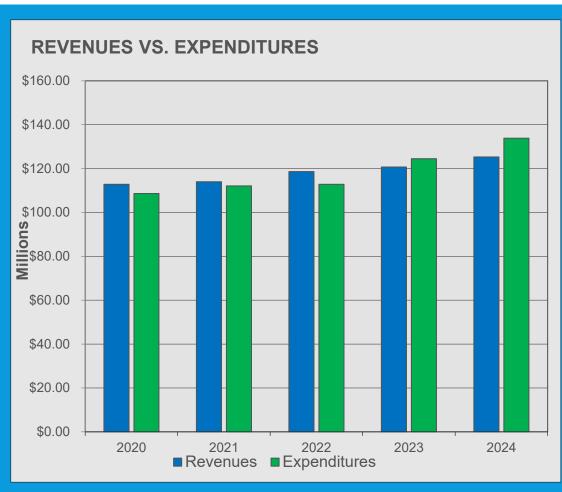
- Second Look (we receive 3) benefit decreases are:
 - Medical 11.3% (budgeted flat in the Preliminary Budget)
 - Prescription 13.4% (budgeted flat in the Preliminary Budget)

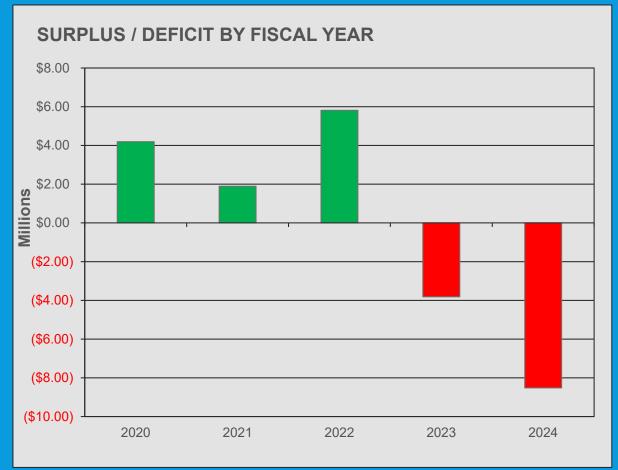
23-24 PRELIMINARY BUDGET SUMMARY o% TAX INCREASE

				BUDGET	PROJECTION		
	2020	2021	2022	2023	2024	DOLLAR CHG	%∆
REVENUE			•				
Local	\$83,827,570	\$84,275,817	\$87,317,866	\$87,427,479	\$89,971,164	\$2,543,685	2.91%
State	\$27,196,156	\$27,607,883	\$27,711,883	\$29,457,442	\$31,409,225	\$1,951,783	6.63%
Federal	\$909,801	\$1,265,829	\$2,876,923	\$3,179,005	\$3,058,307	(\$120,698)	-3.80%
Other Financing Sources	\$874,247	\$840,000	\$721,170	\$625,000	\$861,395	\$236,395	37.82%
TOTAL REVENUE	\$112,807,774	\$113,989,529	\$118,627,842	\$120,688,926	\$125,300,091	\$4,611,165	3.82%
EXPENDITURES							
Salary and Benefit Costs	\$68,442,655	\$68,233,763	\$70,039,853	\$75,407,728	\$81,189,056	\$5,781,328	7.67%
Other	\$40,172,034	\$43,861,272	\$42,776,430	\$49,094,189	\$52,629,546	\$3,535,357	7.20%
TOTAL EXPENDITURES	\$108,614,689	\$112,095,035	\$112,816,283	\$124,501,917	\$133,818,602	\$9,316,685	7.48%
SURPLUS / DEFICIT	\$4,193,085	\$1,894,494	\$5,811,559	(\$3,812,991)	(\$8,518,511)	(\$4,705,520)	
BEGINNING FUND BALANCE	\$22,642,604	\$26,835,690	\$28,730,184	\$34,541,743	\$30,728,752	(\$3,812,991)	
YEAR END BALANCE*	\$26,835,690	\$28,730,184	\$34,541,743	\$30,728,752	\$22,210,241	(\$8,518,511)	
FUND BALANCE AS % OF EXPENDITURES	24.71%	25.63%	30.62%	24.68%	16.60%		
FUND BALANCE AS # OF MONTHS OF EXPEND.	2.96	3.08	3.67	2.96	1.99		
* Year End Balances are provided by the district an	nd may not reflect t	the net change pre	esented in revenue	es and expenditur	es.		_

^{*} Year End Balances are provided by the district and may not reflect the net change presented in revenues and expenditures.

REVENUES VS. EXPENDITURES SURPLUS/ (DEFICIT) BY FISCAL YEAR

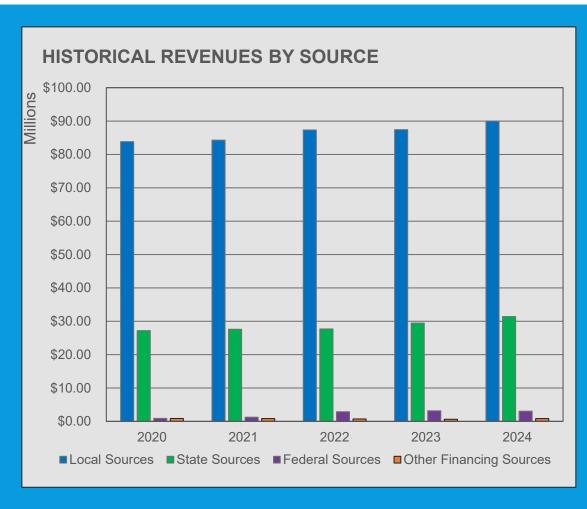


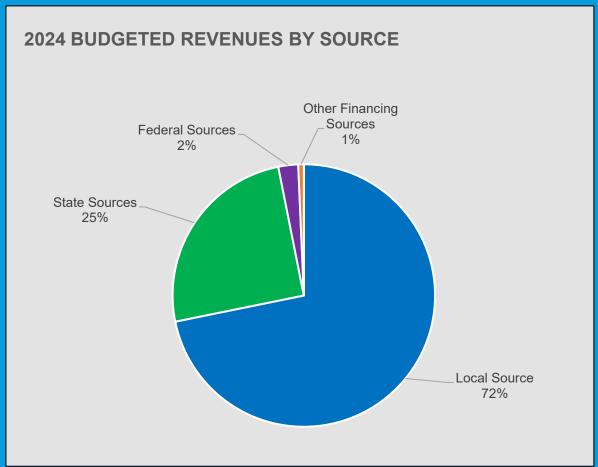


23-24 PRELIMINARY BUDGET REVENUES BY SOURCE

	ACTUAL REVENUES		BUDGET	PROJECTION			
	2020	2021	2022	2023	2024	DOLLAR CHG	%∆
REVENUE FROM LOCAL SOURCES							
Taxes Levied	\$79,778,463	\$80,800,420	\$84,057,830	\$84,263,378	\$86,008,321	\$1,744,943	2.07%
Delinquency on Taxes Levied	\$1,242,770	\$1,477,307	\$1,088,107	\$1,381,381	\$1,243,843	(\$137,538)	-9.96%
Earnings on Investments	\$755,057	\$75,966	\$106,388	\$200,000	\$1,000,000	\$800,000	400.00%
District Activities	\$193,946	\$65,564	\$137,544	\$144,005	\$165,000	\$20,995	14.58%
Intermediary Sources	\$1,230,028	\$1,533,328	\$1,447,046	\$1,151,715	\$1,267,000	\$115,285	10.01%
Other Revenue	\$627,307	\$323,232	\$480,951	\$287,000	\$287,000	\$0	0.00%
TOTAL LOCAL REVENUE	\$83,827,570	\$84,275,817	\$87,317,866	\$87,427,479	\$89,971,164	\$2,543,685	2.91%
REVENUE FROM STATE SOURCES							
Basic Aid	\$12,080,395	\$12,397,852	\$12,567,862	\$12,643,277	\$14,010,561	\$1,367,284	10.81%
Specific Education Programs	\$3,255,259	\$3,338,915	\$3,252,657	\$3,202,870	\$3,523,229	\$320,359	10.00%
Non-Education Programs	\$4,428,138	\$4,329,988	\$4,047,769	\$4,772,289	\$4,798,338	\$26,049	0.55%
Commonwealth of PA	\$6,897,086	\$7,308,316	\$7,308,316	\$7,978,728	\$8,216,819	\$238,091	2.98%
Other Revenue	\$535,278	\$232,811	\$535,278	\$860,278	\$860,278	\$0	0.00%
TOTAL STATE REVENUE	\$27,196,156	\$27,607,883	\$27,711,883	\$29,457,442	\$31,409,225	\$1,951,783	6.63%
REVENUE FROM FEDERAL SOURCES							
Restricted Grants-in-Aid - IDEA	\$668,494	\$633,086	\$727,989	\$710,005	\$707,710	(\$2,295)	-0.32%
ARRA Grants	\$208,127	\$577,791	\$2,108,056	\$2,279,000	\$845,597	(\$1,433,403)	-62.90%
Medical Assistance Reimbursements	\$33,181	\$54,953	\$40,879	\$190,000	\$1,505,000	\$1,315,000	692.11%
TOTAL FEDERAL REVENUE	\$909,801	\$1,265,829	\$2,876,924	\$3,179,005	\$3,058,307	(\$120,698)	-3.80%
OTHER FINANCING SOURCES							
Proceeds from Extended Term Financing	\$853,169	\$840,000	\$666,907	\$600,000	\$836,395	\$236,395	39.40%
Sale of or Compensation for Loss of Fixed Assets	\$12,228	\$0	\$54,263	\$25,000	\$25,000	\$0	0.00%
Other Financing Sources	\$8,851	\$0	\$0	\$0	\$0	\$0	
TOTAL OTHER FINANCING SOURCES	\$874,248	\$840,000	\$721,170	\$625,000	\$861,395	\$236,395	37.82%
TOTAL REVENUE FROM ALL SOURCES	\$112,807,775	\$113,989,529	\$118,627,841	\$120,688,926	\$125,300,091	\$4,611,165	3.82%

REVENUES BY SOURCE

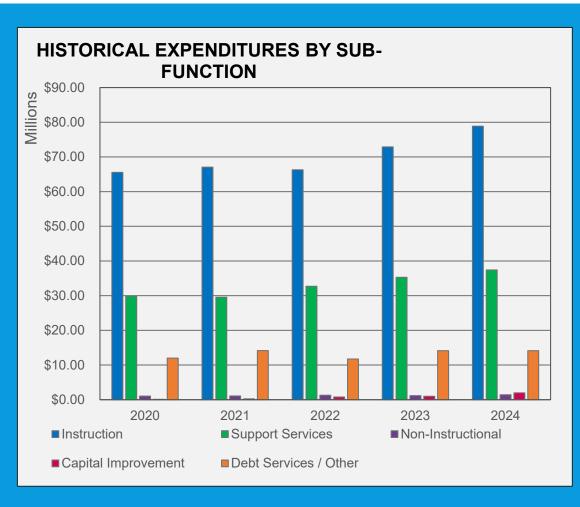


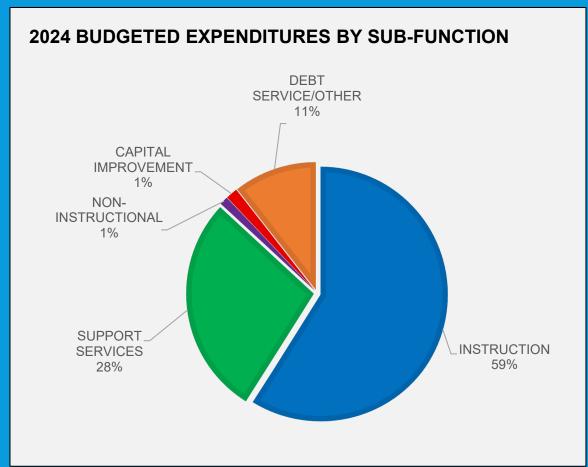


23-24 PRELIMINARY BUDGET EXPENDITURES BY SUB-FUNCTION

	ACTUAL EXPENDITURES			BUDGET	PROJECTION		
	2020	2021	2022	2023	2024	DOLLAR CHG	%∆
INSTRUCTION							
Regular Programs	\$42,776,666	\$42,082,748	\$42,025,735	\$45,690,073	\$51,063,212	\$5,373,139	11.76%
Special Programs	\$15,433,310	\$16,087,371	\$15,763,367	\$18,891,887	\$20,424,545	\$1,532,658	8.11%
Vocational Education	\$3,860,071	\$4,142,772	\$3,722,915	\$3,714,235	\$4,742,005	\$1,027,770	27.67%
Non-Instructional Programs	\$3,152,024	\$4,387,811	\$4,444,012	\$4,270,407	\$2,272,003	(\$1,998,404)	-46.80%
Nonpublic School Programs - IU	\$27,759	\$58,702	\$37,039	\$23,760	\$24,069	\$309	1.30%
Pre-Kindergarten	\$297,699	\$299,221	\$297,500	\$293,454	\$346,919	\$53,465	18.22%
TOTAL INSTRUCTION	\$65,547,529	\$67,058,624	\$66,290,568	\$72,883,816	\$78,872,753	\$5,988,937	8.22%
SUPPORT SERVICES							
Support Services - Students	\$5,026,128	\$4,972,654	\$5,653,251	\$5,947,882	\$6,339,225	\$391,343	6.58%
Support Services - Instructional Staff	\$3,849,808	\$3,947,596	\$5,275,706	\$4,710,847	\$5,293,847	\$583,000	12.38%
Support Services - Administration	\$5,282,657	\$5,724,215	\$6,280,252	\$6,583,369	\$7,529,871	\$946,502	14.38%
Support Services - Pupil Health	\$1,225,544	\$1,302,186	\$1,286,296	\$1,327,212	\$1,443,074	\$115,862	8.73%
Support Services - Business	\$794,263	\$862,217	\$981,049	\$1,115,868	\$1,231,458	\$115,590	10.36%
Operation and Maintenance of Plant Services	\$7,238,900	\$6,043,245	\$6,126,400	\$7,343,452	\$7,648,527	\$305,075	4.15%
Student Transportation Services	\$3,644,844	\$3,759,076	\$4,192,595	\$4,900,444	\$4,381,835	(\$518,609)	-10.58%
Support Services - Central	\$2,802,812	\$2,880,974	\$2,854,423	\$3,302,177	\$3,473,974	\$171,797	5.20%
Other Support Services	\$57,929	\$56,855	\$55,480	\$60,000	\$60,000	\$0	0.00%
TOTAL SUPPORT SERVICES	\$29,922,884	\$29,549,017	\$32,705,452	\$35,291,251	\$37,401,813	\$2,110,562	5.98%
NON-INSTRUCTIONAL SERVICES							
Student Activities	\$1,026,507	\$1,056,800	\$1,285,766	\$1,165,039	\$1,403,390	\$238,351	20.46%
Community Services	\$12,998	\$15,984	\$15,305	\$13,145	\$15,000	\$1,855	14.11%
TOTAL NON-INSTRUCTIONAL SUPPORT SERVICES	\$1,039,505	\$1,072,784	\$1,301,071	\$1,178,184	\$1,418,390	\$240,206	20.39%
FACILITIES ACQUISITION, CONSTRUCTION, IMPROVEMENT	\$112,914	\$254,859	\$787,368	\$1,000,000	\$1,985,000	\$985,000	98.50%
DEBT SERVICES / OTHER							
Debt Service / Other Expenditures and financing Uses	\$11,791,857	\$11,786,327	\$11,731,825	\$12,423,666	\$12,415,646	(\$8,020)	-0.06%
Interfund Transfers-Out	\$200,000	\$2,373,425	\$0	\$200,000	\$200,000	\$0	0.00%
Budgetary Reserve	\$0	\$0	\$0	\$1,525,000	\$1,525,000	\$0	0.00%
TOTAL DEBT SERVICES / OTHER	\$11,991,857	\$14,159,752	\$11,731,825	\$14,148,666	\$14,140,646	(\$8,020)	-0.06%
TOTAL EXPENDITURES	\$108,614,689	\$112,095,035	\$112,816,283	\$124,501,917	\$133,818,602	\$9,316,685	7.48%

EXPENDITURES BY SUB-FUNCTION

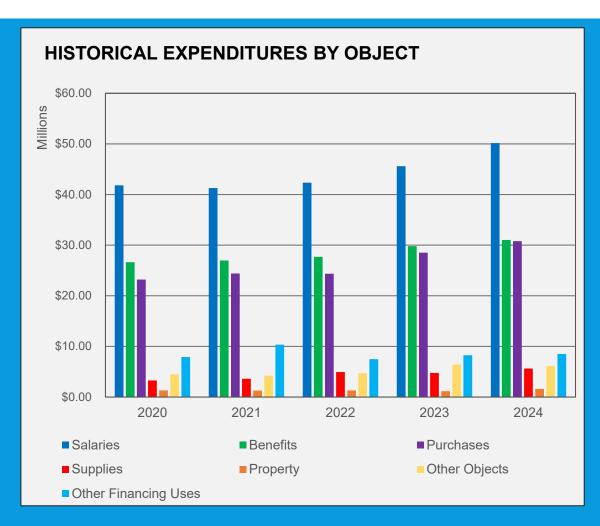


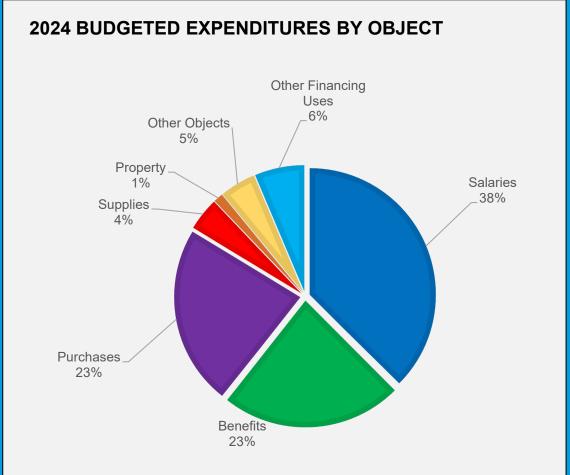


23-24 PRELIMINARY BUDGET EXPENDITURES BY MAJOR OBJECT

	ACTU	JAL EXPENDITURES		BUDGET	PROJECTION		
	2020	2021	2022	2023	2024	DOLLAR CHG	%∆
Salaries	\$41,814,838	\$41,276,458	\$42,344,617	\$45,601,667	\$50,157,286	\$4,555,619	9.99%
Benefits	\$26,627,817	\$26,957,305	\$27,695,237	\$29,806,061	\$31,031,770	\$1,225,709	4.11%
Purchased Professional and Technical Services	\$7,590,193	\$8,611,716	\$8,407,401	\$11,342,008	\$10,986,852	(\$355,156)	-3.13%
Purchased Property Services	\$3,121,727	\$1,595,848	\$2,118,230	\$2,802,289	\$4,038,834	\$1,236,545	44.13%
Other Purchased Services	\$12,495,517	\$14,202,901	\$13,825,904	\$14,362,188	\$15,760,222	\$1,398,034	9.73%
Supplies	\$3,278,764	\$3,619,368	\$4,931,550	\$4,770,726	\$5,621,623	\$850,897	17.84%
Property	\$1,301,710	\$1,275,985	\$1,307,001	\$1,166,520	\$1,603,722	\$437,202	37.48%
Other Objects	\$4,468,680	\$4,207,451	\$4,700,997	\$6,392,574	\$6,105,923	(\$286,651)	-4.48%
Other Financing Uses	\$7,915,442	\$10,348,003	\$7,485,347	\$8,257,884	\$8,512,370	\$254,486	3.08%
TOTAL EXPENDITURES	\$108,614,689	\$112,095,035	\$112,816,283	\$124,501,917	\$133,818,602	\$9,316,685	7.48%

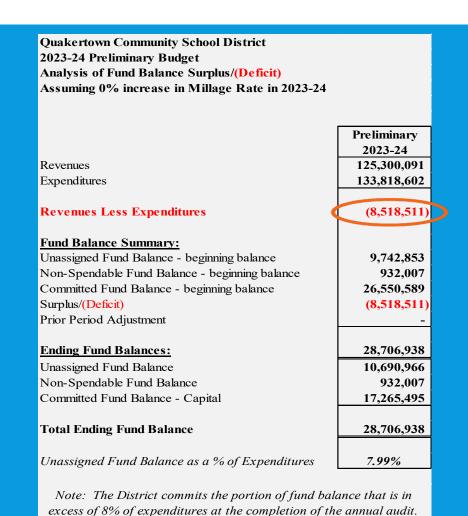
EXPENDITURES BY SUB-OBJECT





23-24 FINANCING OF THE BUDGET AT 0.0% TAX INCREASE

- The estimated 2023-24 revenues without a tax increase is \$125,300,091.
- Total projected expenditures for 2023-24 is \$133,818,602.
- Total Shortfall (deficit) at this point is \$8,518,511 which is funded by use of fund balance.
- Beginning Unassigned Fund Balance assumes a projected surplus for the 2022-23 year of \$2,683,706.



QUESTIONS

