

### QUAKERTOWN COMMUNITY SD

2023-2024 Preliminary Budget
Presented March 30, 2023
Budget Workshop

### **AGENDA**

- Potential Changes and Unknowns
- 2023-2024 Staffing Requests
- Budget Calendar
- Preliminary Budget
  - No Act I (o.o%)
- Questions

#### POTENTIAL CHANGES AND UNKNOWNS

• The preliminary budget is developed without having all of the pertinent information. The preliminary budget will continue to be updated as additional information is available.

#### **Additional Information Needed and Unknowns**

- Healthcare Third look for healthcare premiums
- Salaries Additional resignations and retirements (reductions through attrition)
- Tech School 2023-2024 Tech School budget
- State Budget PDE Subsidies Basic Education Funding (BEF) and Special Education Funding (SEF)
  - Revenues for BEF and SEF subsidies include no increases in funding from the 2022-23 year.
- 2023-2024 Tax duplicate from Bucks County (total tax assessment for 2023-2024)
- · Refine department budgets (special education, facilities, human resources etc.)

## 2023-24 – ADDITIONAL STAFFING REQUESTS NOT IN THE BUDGET

Total Salary & Benefits for Staffing Requests from 3-2-23 Budget Workshop: \$2,587,024

Total Salary & Benefits for Additional Staffing Requests not in the Budget: \$305,225 (See Below for listing)

- •6 Building Tech Liaisons \$60,000
- •Counselor QE \$130,740
- •Special Education Teacher Neidig \$114,485

<sup>\*</sup>There is a separate pdf document with all the staffing requests and the justifications for them.

### 2023-24 - BUDGET CHANGES FROM 3-2-23

| Deficit at 3/30/23                 | \$ 8,316,240 |  |  |
|------------------------------------|--------------|--|--|
| Net Expenditure Increase           | \$ 47,729    |  |  |
| Salaries/Benefits                  | \$ 336       |  |  |
| Vo-Tech                            | \$ 47,393    |  |  |
| Expenditure Increases/(Decreases): |              |  |  |
| Net Revenue Increase               | \$ 250,000   |  |  |
| Interest Income                    | \$ 250,000   |  |  |
| Revenue Increases/(Decreases):     |              |  |  |
| Deficit at 3/2/23                  | \$ 8,518,511 |  |  |

#### **BUDGET CALENDAR**

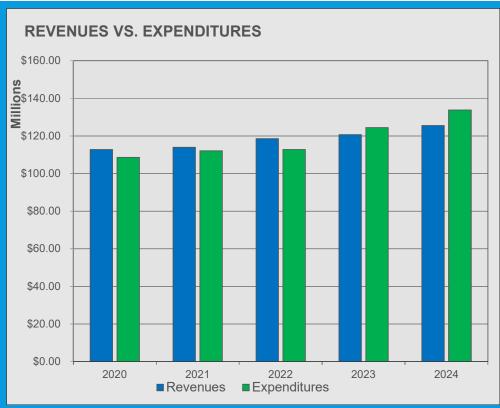
- · April 13, 2023— Presentation of Proposed Final Budget— Regular Board Meeting
- · April 27, 2023—Board vote adopting Proposed Final Budget-Regular Board Meeting
- May 25, 2023 Update on Proposed Final Budget Finance Committee/Regular Board Meeting
- June 8, 2023 Board vote to adopt final 2023-24 budget

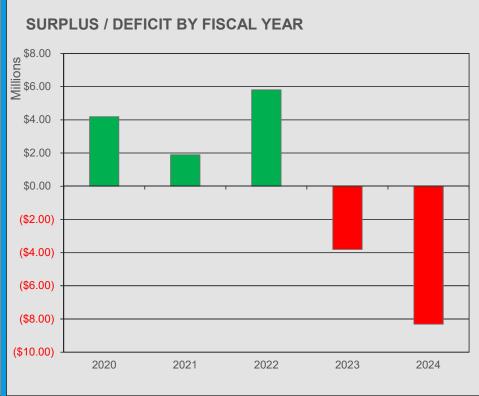
# 23-24 PRELIMINARY BUDGET SUMMARY o% TAX INCREASE

|   |               |               |               | BUDGET        | PROJECTION    |               |        |
|---|---------------|---------------|---------------|---------------|---------------|---------------|--------|
|   |               |               |               |               |               |               |        |
|   | 2020          | 2021          | 2022          | 2023          | 2024          | DOLLAR CHG    | %∆     |
| REVENUE   |               |               |               |               |               |               |        |
| Local   | \$83,827,570  | \$84,275,817  | \$87,317,866  | \$87,427,479  | \$90,221,164  | \$2,793,685   | 3.20%  |
| State   | \$27,196,156  | \$27,607,883  | \$27,711,883  | \$29,457,442  | \$31,409,225  | \$1,951,783   | 6.63%  |
| Federal   | \$909,801     | \$1,265,829   | \$2,876,923   | \$3,179,005   | \$3,058,307   | (\$120,698)   | -3.80% |
| Other Financing Sources   | \$874,247     | \$840,000     | \$721,170     | \$625,000     | \$861,395     | \$236,395     | 37.82% |
| TOTAL REVENUE   | \$112,807,774 | \$113,989,529 | \$118,627,842 | \$120,688,926 | \$125,550,091 | \$4,861,165   | 4.03%  |
|   |               |               |               |               |               |               |        |
| EXPENDITURES  |               |               |               |               |               |               |        |
| Salary and Benefit Costs  | \$68,442,655  | \$68,233,763  | \$70,039,853  | \$75,407,728  | \$81,189,391  | \$5,781,663   | 7.67%  |
| Other   | \$40,172,034  | \$43,861,272  | \$42,776,430  | \$49,094,189  | \$52,676,940  | \$3,582,751   | 7.30%  |
| TOTAL EXPENDITURES  | \$108,614,689 | \$112,095,035 | \$112,816,283 | \$124,501,917 | \$133,866,331 | \$9,364,414   | 7.52%  |
|   |               |               |               |               |               |               |        |
| SURPLUS / DEFICIT   | \$4,193,085   | \$1,894,494   | \$5,811,559   | (\$3,812,991) | (\$8,316,240) | (\$4,503,249) |        |
|   |               |               |               |               |               |               |        |
| BEGINNING FUND BALANCE  | \$22,642,604  | \$26,835,690  | \$28,730,184  | \$34,541,743  | \$30,728,752  | (\$3,812,991) |        |
|   |               |               |               |               |               |               |        |
| YEAR END BALANCE*   | \$26,835,690  | \$28,730,184  | \$34,541,743  | \$30,728,752  | \$22,412,512  | (\$8,316,240) |        |
|   |               |               |               |               |               |               |        |
| FUND BALANCE AS % OF EXPENDITURES   | 24.71%        | 25.63%        | 30.62%        | 24.68%        | 16.74%        |               |        |
| FUND BALANCE AS # OF MONTHS OF EXPEND.  | 2.96          | 3.08          | 3.67          | 2.96          | 2.01          |               |        |
| * Very End Polances are provided by the district and may not reflect the not abone precented in revenues and expanditures |               |               |               |               |               |               |        |

<sup>\*</sup> Year End Balances are provided by the district and may not reflect the net change presented in revenues and expenditures.

# REVENUES VS. EXPENDITURES SURPLUS/ (DEFICIT) BY FISCAL YEAR

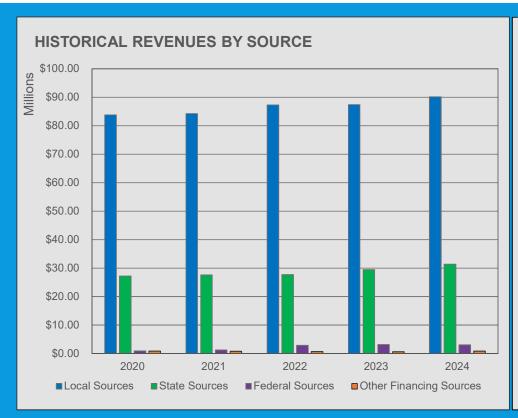


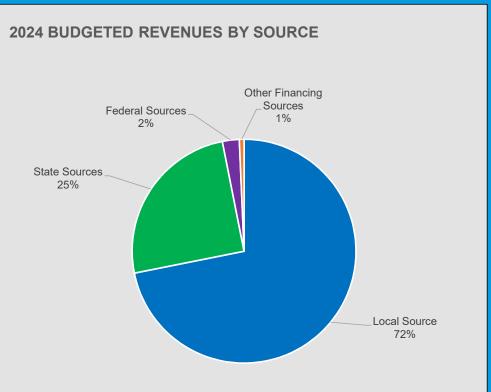


# 23-24 PRELIMINARY BUDGET REVENUES BY SOURCE

|  | AC            | TUAL REVENUES |               | BUDGET        | PROJECTION    |               |         |
|--|---------------|---------------|---------------|---------------|---------------|---------------|---------|
|  | 2020          | 2021          | 2022          | 2023          | 2024          | DOLLAR CHG    | %∆      |
| REVENUE FROM LOCAL SOURCES                       |               |               |               |               |               |               |         |
| Taxes Levied                                     | \$79,778,463  | \$80,800,420  | \$84,057,830  | \$84,263,378  | \$86,008,321  | \$1,744,943   | 2.07%   |
| Delinquency on Taxes Levied                      | \$1,242,770   | \$1,477,307   | \$1,088,107   | \$1,381,381   | \$1,243,843   | (\$137,538)   | -9.96%  |
| Earnings on Investments                          | \$755,057     | \$75,966      | \$106,388     | \$200,000     | \$1,250,000   | \$1,050,000   | 525.00% |
| District Activities                              | \$193,946     | \$65,564      | \$137,544     | \$144,005     | \$165,000     | \$20,995      | 14.58%  |
| Intermediary Sources                             | \$1,230,028   | \$1,533,328   | \$1,447,046   | \$1,151,715   | \$1,267,000   | \$115,285     | 10.01%  |
| Other Revenue                                    | \$627,307     | \$323,232     | \$480,951     | \$287,000     | \$287,000     | \$0           | 0.00%   |
| TOTAL LOCAL REVENUE                              | \$83,827,570  | \$84,275,817  | \$87,317,866  | \$87,427,479  | \$90,221,164  | \$2,793,685   | 3.20%   |
|  |               |               |               |               |               |               |         |
| REVENUE FROM STATE SOURCES                       |               |               |               |               |               |               |         |
| Basic Aid  | \$12,080,395  | \$12,397,852  | \$12,567,862  | \$12,643,277  | \$14,010,561  | \$1,367,284   | 10.81%  |
| Specific Education Programs                      | \$3,255,259   | \$3,338,915   | \$3,252,657   | \$3,202,870   | \$3,523,229   | \$320,359     | 10.00%  |
| Non-Education Programs                           | \$4,428,138   | \$4,329,988   | \$4,047,769   | \$4,772,289   | \$4,798,338   | \$26,049      | 0.55%   |
| Commonwealth of PA                               | \$6,897,086   | \$7,308,316   | \$7,308,316   | \$7,978,728   | \$8,216,819   | \$238,091     | 2.98%   |
| Other Revenue                                    | \$535,278     | \$232,811     | \$535,278     | \$860,278     | \$860,278     | \$0           | 0.00%   |
| TOTAL STATE REVENUE                              | \$27,196,156  | \$27,607,883  | \$27,711,883  | \$29,457,442  | \$31,409,225  | \$1,951,783   | 6.63%   |
|  |               |               |               |               |               |               |         |
| REVENUE FROM FEDERAL SOURCES                     |               |               |               |               |               |               |         |
| Restricted Grants-in-Aid - IDEA                  | \$668,494     | \$633,086     | \$727,989     | \$710,005     | \$707,710     | (\$2,295)     | -0.32%  |
| ARRA Grants                                      | \$208,127     | \$577,791     | \$2,108,056   | \$2,279,000   | \$845,597     | (\$1,433,403) | -62.90% |
| Medical Assistance Reimbursements                | \$33,181      | \$54,953      | \$40,879      | \$190,000     | \$1,505,000   | \$1,315,000   | 692.11% |
| TOTAL FEDERAL REVENUE                            | \$909,801     | \$1,265,829   | \$2,876,924   | \$3,179,005   | \$3,058,307   | (\$120,698)   | -3.80%  |
|  |               |               |               |               |               |               |         |
| OTHER FINANCING SOURCES                          |               |               |               |               |               |               |         |
| Proceeds from Extended Term Financing            | \$853,169     | \$840,000     | \$666,907     | \$600,000     | \$836,395     | \$236,395     | 39.40%  |
| Sale of or Compensation for Loss of Fixed Assets | \$12,228      | \$0           | \$54,263      | \$25,000      | \$25,000      | \$0           | 0.00%   |
| Other Financing Sources                          | \$8,851       | \$0           | \$0           | \$0           | \$0           | \$0           |         |
| TOTAL OTHER FINANCING SOURCES                    | \$874,248     | \$840,000     | \$721,170     | \$625,000     | \$861,395     | \$236,395     | 37.82%  |
|  |               |               |               |               |               |               |         |
| TOTAL REVENUE FROM ALL SOURCES                   | \$112,807,775 | \$113,989,529 | \$118,627,841 | \$120,688,926 | \$125,550,091 | \$4,861,165   | 4.03%   |
|  |               |               | _             |               |               |               |         |

### **REVENUES BY SOURCE**

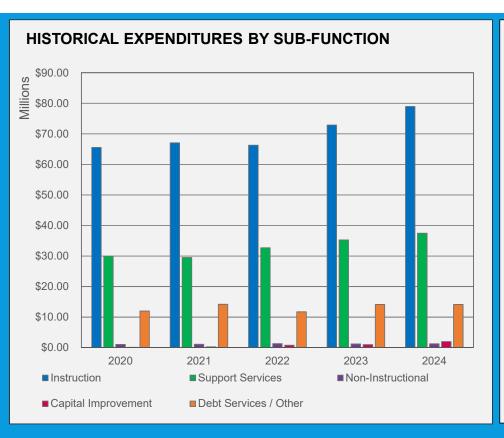


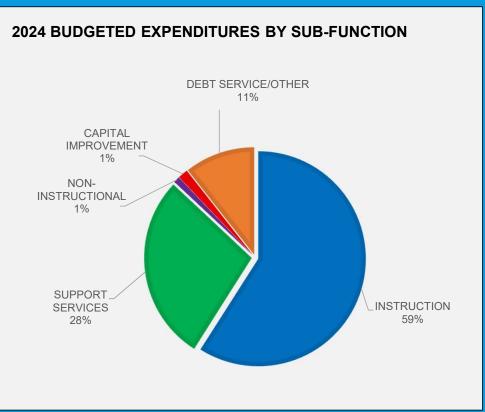


# 23-24 PRELIMINARY BUDGET EXPENDITURES BY SUB-FUNCTION

| Special Programs         \$15,433,310         \$16,087,371         \$15,763,367         \$18,891,887         \$21,593,308         \$2,7           Vocational Education Non-Instructional Programs         \$3,860,071         \$4,142,772         \$3,722,915         \$3,714,235         \$4,789,398         \$1,0           \$4,444,012         \$4,270,407         \$1,776,713         \$2,4   | 755,451 10.41%<br>7751,451 14.30%<br>075,163 28.95%<br>193,694) -58.39%<br>19,625 82.60%<br>846,546 15.86%<br>104,512 8.38% | %<br>%<br>% |
|---|---|-------------|
| Regular Programs         \$42,776,666         \$42,082,748         \$42,025,735         \$45,690,073         \$50,445,524         \$4,75           Special Programs         \$15,433,310         \$16,087,371         \$15,763,367         \$18,891,887         \$21,593,308         \$2,7           Vocational Education         \$3,860,071         \$4,142,772         \$3,722,915         \$3,714,235         \$4,789,398         \$1,0           Non-Instructional Programs         \$3,152,024         \$4,387,811         \$4,444,012         \$4,270,407         \$1,776,713         (\$2,4 | 701,421 14.30%<br>075,163 28.95%<br>493,694) -58.39%<br>\$19,625 82.60%<br>\$46,546 15.86%                                  | %<br>%<br>% |
| Special Programs         \$15,433,310         \$16,087,371         \$15,763,367         \$18,891,887         \$21,593,308         \$2,7           Vocational Education         \$3,860,071         \$4,142,772         \$3,722,915         \$3,714,235         \$4,789,398         \$1,0           Non-Instructional Programs         \$3,152,024         \$4,387,811         \$4,444,012         \$4,270,407         \$1,776,713         (\$2,4  | 701,421 14.30%<br>075,163 28.95%<br>493,694) -58.39%<br>\$19,625 82.60%<br>\$46,546 15.86%                                  | %<br>%<br>% |
| Vocational Education         \$3,860,071         \$4,142,772         \$3,722,915         \$3,714,235         \$4,789,398         \$1,0           Non-Instructional Programs         \$3,152,024         \$4,387,811         \$4,444,012         \$4,270,407         \$1,776,713         (\$2,4  | 28.95%<br>493,694) -58.39%<br>\$19,625 82.60%<br>\$46,546 15.86%  | %<br>%<br>% |
| Non-Instructional Programs \$3,152,024 \$4,387,811 \$4,444,012 \$4,270,407 \$1,776,713 (\$2,4   | 493,694)       -58.39%         \$19,625       82.60%         \$46,546       15.86%  | %<br>%<br>% |
|   | \$19,625 82.60%<br>\$46,546 15.86%  | %<br>%      |
| Nonpublic School Programs - IU \$27,759 \$58,702 \$37,039 \$23,760 \$43,385 \$  | \$46,546 15.86%   | 6           |
|   |   |             |
| Pre-Kindergarten \$297,699 \$299,221 \$297,500 \$293,454 \$340,000 \$   | 104,512 8.38%   |             |
| TOTAL INSTRUCTION \$65,547,529 \$67,058,624 \$66,290,568 \$72,883,816 \$78,988,328 \$6,1  |   | ,           |
|   |   |             |
| SUPPORT SERVICES  |   |             |
| Support Services - Students \$5,026,128 \$4,972,654 \$5,653,251 \$5,947,882 \$6,153,220 \$2   | 205,338 3.45%   | į.          |
| Support Services - Instructional Staff \$3,849,808 \$3,947,596 \$5,275,706 \$4,710,847 \$4,670,232 <b>(\$</b>   | <b>-0.86%</b>   | ٥           |
| Support Services - Administration \$5,282,657 \$5,724,215 \$6,280,252 \$6,583,369 \$7,152,014 \$5   | 568,645 8.64%   | į.          |
| Support Services - Pupil Health \$1,225,544 \$1,302,186 \$1,286,296 \$1,327,212 \$1,568,001 \$2   | 240,789 18.14%  | 6           |
| Support Services - Business \$794,263 \$862,217 \$981,049 \$1,115,868 \$1,214,026 \$  | \$98,158 8.80%  | ,           |
| Operation and Maintenance of Plant Services \$7,238,900 \$6,043,245 \$6,126,400 \$7,343,452 \$8,037,343 \$6   | 693,891 9.45%   |             |
| Student Transportation Services \$3,644,844 \$3,759,076 \$4,192,595 \$4,900,444 \$4,398,753 (\$5  | <b>501,691)</b> -10.24%   | 6           |
| Support Services - Central \$2,802,812 \$2,880,974 \$2,854,423 \$3,302,177 \$4,225,703 \$9  | 923,526 27.97%  | 6           |
| Other Support Services \$57,929 \$56,855 \$55,480 \$60,000 \$60,000   | \$0 0.00%   | i i         |
| TOTAL SUPPORT SERVICES \$29,922,884 \$29,549,017 \$32,705,452 \$35,291,251 \$37,479,292 \$2,1   | 188,041 6.20%   | 3           |
|   |   |             |
| NON-INSTRUCTIONAL SERVICES  |   |             |
| Student Activities \$1,026,507 \$1,056,800 \$1,285,766 \$1,165,039 \$1,258,065 \$   | \$93,026 7.98%  | į.          |
| Community Services \$12,998 \$15,984 \$15,305 \$13,145 \$15,000   | \$1,855 14.11%  | 6           |
| TOTAL NON-INSTRUCTIONAL SUPPORT SERVICES \$1,039,505 \$1,072,784 \$1,301,071 \$1,178,184 \$1,273,065 \$   | \$94,881 8.05%  | 5           |
|   |   |             |
| FACILITIES ACQUISITION, CONSTRUCTION, IMPROVEMENT \$112,914 \$254,859 \$787,368 \$1,000,000 \$1,985,000 \$9   | 985,000 98.50%  | 6           |
|   |   |             |
| DEBT SERVICES / OTHER   |   |             |
| Debt Service / Other Expenditures and financing Uses \$11,791,857 \$11,786,327 \$11,731,825 \$12,423,666 \$12,415,646 (   | (\$8,020) -0.06%  | 5           |
| Interfund Transfers-Out \$200,000 \$2,373,425 \$0 \$200,000 \$200,000   | \$0 0.00%   | ,           |
| Budgetary Reserve \$0 \$0 \$0 \$1,525,000 \$1,525,000   | \$0 0.00%   |             |
| TOTAL DEBT SERVICES / OTHER \$11,991,857 \$14,159,752 \$11,731,825 \$14,148,666 \$14,140,646  | (\$8,020) -0.06%  | o           |
|   |   |             |
| TOTAL EXPENDITURES \$108,614,689 \$112,095,035 \$112,816,283 \$124,501,917 \$133,866,331 \$9,3  | 364,414 7.52%   | >           |

### **EXPENDITURES BY FUNCTION**

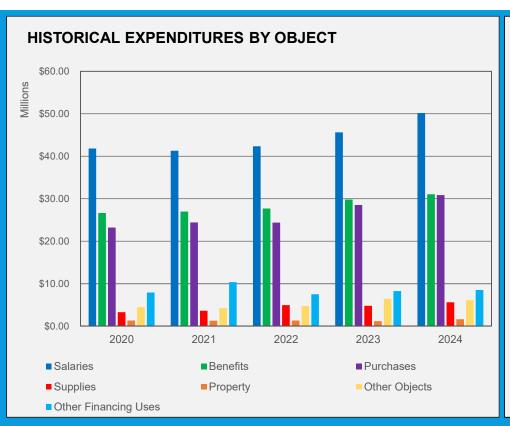


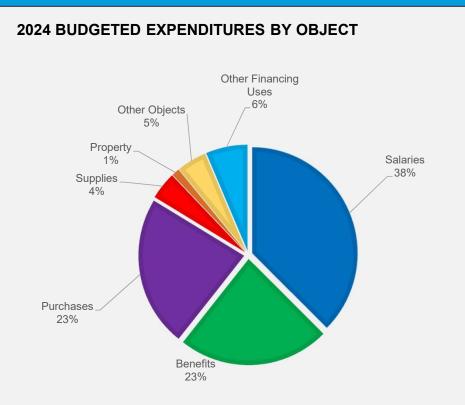


# 23-24 PRELIMINARY BUDGET EXPENDITURES BY MAJOR OBJECT

|   | ACTUAL EXPENDITURES |               |               | BUDGET        | PROJECTION    |             |        |
|---|---------------------|---------------|---------------|---------------|---------------|-------------|--------|
|   | 2020                | 2021          | 2022          | 2023          | 2024          | DOLLAR CHG  | %∆     |
| Salaries                                      | \$41,814,838        | \$41,276,458  | \$42,344,617  | \$45,601,667  | \$50,157,523  | \$4,555,856 | 9.99%  |
| Benefits                                      | \$26,627,817        | \$26,957,305  | \$27,695,237  | \$29,806,061  | \$31,031,868  | \$1,225,807 | 4.11%  |
| Purchased Professional and Technical Services | \$7,590,193         | \$8,611,716   | \$8,407,401   | \$11,342,008  | \$10,986,853  | (\$355,155) | -3.13% |
| Purchased Property Services                   | \$3,121,727         | \$1,595,848   | \$2,118,230   | \$2,802,289   | \$4,038,834   | \$1,236,545 | 44.13% |
| Other Purchased Services                      | \$12,495,517        | \$14,202,901  | \$13,825,904  | \$14,362,188  | \$15,807,615  | \$1,445,427 | 10.06% |
| Supplies                                      | \$3,278,764         | \$3,619,368   | \$4,931,550   | \$4,770,726   | \$5,621,623   | \$850,897   | 17.84% |
| Property                                      | \$1,301,710         | \$1,275,985   | \$1,307,001   | \$1,166,520   | \$1,603,722   | \$437,202   | 37.48% |
| Other Objects                                 | \$4,468,680         | \$4,207,451   | \$4,700,997   | \$6,392,574   | \$6,105,923   | (\$286,651) | -4.48% |
| Other Financing Uses                          | \$7,915,442         | \$10,348,003  | \$7,485,347   | \$8,257,884   | \$8,512,370   | \$254,486   | 3.08%  |
| TOTAL EXPENDITURES                            | \$108,614,689       | \$112,095,035 | \$112,816,283 | \$124,501,917 | \$133,866,331 | \$9,364,414 | 7.52%  |
|   |                     |               |               |               |               |             |        |

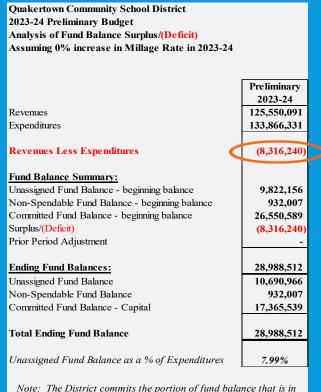
### **EXPENDITURES BY MAJOR-OBJECT**





## 23-24 FINANCING OF THE BUDGET AT 0.0% TAX INCREASE

- The estimated 2023-24 revenues without a tax increase is \$125,550,091.
- Total projected expenditures for 2023-24 is \$133,866,331.
- Total Shortfall (deficit) at this point is \$8,316,240 which is funded by use of fund balance.
- Beginning Unassigned Fund Balance assumes a projected surplus for the 2022-23 year of \$2,763,009.



Note: The District commits the portion of fund balance that is in excess of 8% of expenditures at the completion of the annual audit.

### **QUESTIONS**

